

01

EVNGENC03 OVERVIEW



SOLID INNER **STRENGTH**



EVNGENCO3 GENERAL INFORMATION

Full name	» Power Generation Joint Stock Corporation 3
English name	» Power Generation Joint Stock Corporation 3
Short name	» EVNGENCO3
Stock code	» PGV
Listed at	» HOSE
Business registration certificate	» No. 3502208399, first registered on November 26, 2012; 9 th . amendment dated October 5, 2021 at Ho Chi Minh City Department of Planning and Investment
Charter capital	» VND 11,234,680,460,000 Eleven trillion two hundred thirty-four billion six hundred eighty million four hundred sixty thousand VND
Headquarters	» 60 - 66 Nguyen Co Thach street, Sala Urban Area, An Loi Dong Ward, Thu Duc City, Ho Chi Minh City, Vietnam
Phone	» (84.28) 3636 7449
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Email	» genco3@genco3.evn.vn
Website	» http://www.genco3.com



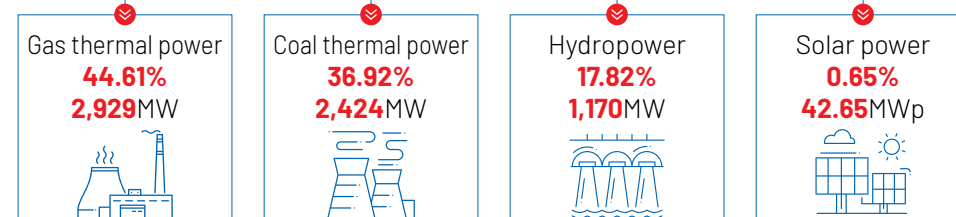
BUSINESS LINES AND LOCATIONS

ELECTRICITY PRODUCTION AND TRADING



- » EVNGENCO3 is a large-scale electricity generator in Vietnam with a total capacity of approximately 6,565 MW with several types of power sources (gas-fired thermal power, coal-fired thermal power, hydropower, solar power).
- » The average annual electricity output of the Parent company in the period 2016-2022 remains stable at approximately 30 billion kWh, the whole Corporation: 33 billion kWh.

Structure of power source EVNGENCO3



PROJECT MANAGEMENT



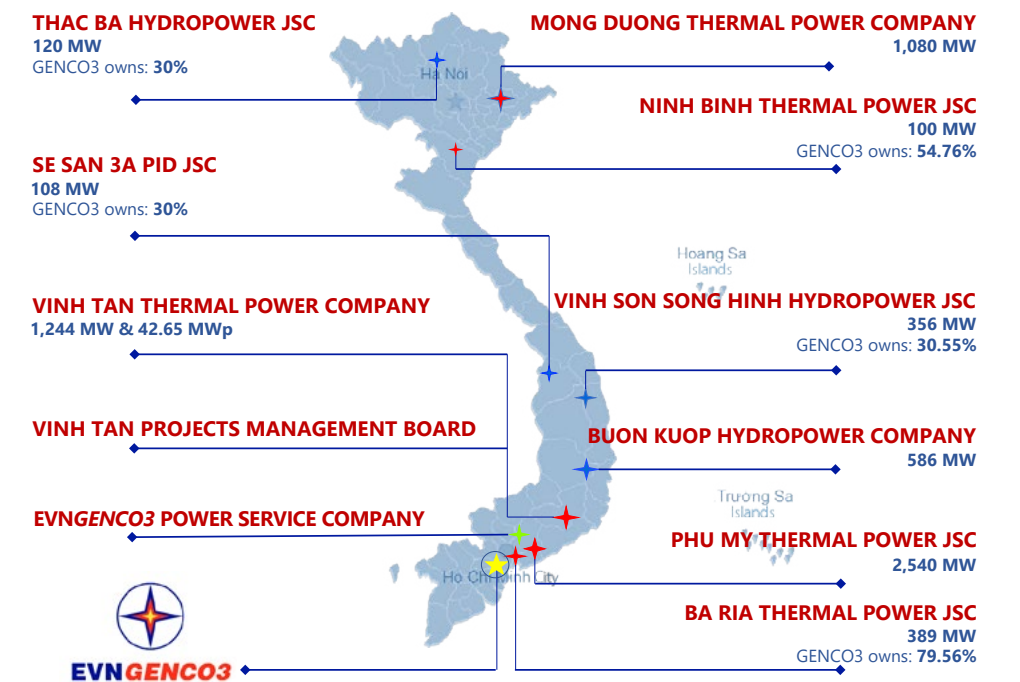
- » Total capacity of projects invested and management consulted by EVNGENCO3: **4,986.65 MW**
- » EVNGENCO3 has a lot of experience and capability in the management, investment and construction of power plant projects and large-capacity power centers.
 - » Projects managed by the Corporation as a consultant: Vinh Tan 4 Thermal Power (1,200MW) and Vinh Tan 4 Extension Thermal Power (600MW), Thai Binh Thermal Power (600MW) with a total capacity of 2,400MW.
 - » Projects invested by the Corporation: Mong Duong 1 Thermal Power (1,080MW), Vinh Tan 2 Thermal Power (1,244MW), Vinh Tan Solar Power 2 (42.65MWp).
- » In addition to the main task of project management, investment, and construction, EVNGENCO3 also conducts production preparation for power projects to ensure the takeover and operation after handover from EPC contractors.
- » In addition to economic efficiency, the projects managed by EVNGENCO3 must ensure social security to stabilize and minimize the negative impact on the lives and production of the locals, contributing to the security protection and stability in these areas.

POWER SERVICES FOR POWER PLANTS



- » Providing high quality repair service packages for power plants, including maintenance and repair for gas turbines, steam turbines, boilers, heat recovery steam generators; generators and other equipment in thermal power plants and industrial plants.
- » In addition, the services include: Power plant O&M training; Power plant contract operation; restoration, processing, and manufacturing; consulting, designing, and installing electrical and industrial projects: power plants, and power stations.
- » With outstanding capability and intensive experience in more than 22 years in the field of power plant maintenance, EVNGENCO3 Power Service Company (EPS) is a trusted brand, together with its partners and customers to build and develop sustainable trust, EPS is committed to continuously improving the quality of products and services to better meet customer requirements.

BUSINESS LOCATIONS





JOURNEY OF ESTABLISHMENT & DEVELOPMENT



POWER GENERATION CORPORATION 3 (EVNGENCO3) WAS ESTABLISHED UNDER THE DECISION NO. 3025/QĐ-BCT DATED 01 JUNE 2012 OF THE MINISTRY OF INDUSTRY AND TRADE AND OFFICIALLY OPERATED FROM 01 JANUARY 2013. OVER 10 YEARS OF ESTABLISHMENT AND DEVELOPMENT, POWER GENERATION CORPORATION 3 HAS BECOME ONE OF THE STRONG BRANDS IN VIETNAM'S ENERGY INDUSTRY, ALWAYS FULFILLING THE MISSION OF ENSURING ELECTRICITY SUPPLY FOR NATIONAL ECONOMIC-SOCIETY DEVELOPMENT.

» **On 07 April 1996**, at Phu My Industrial Park, Ba Ria - Vung Tau Province: Prime Minister Vo Van Kiet inaugurated the construction of Phu My Power Plant - the largest and most modern thermal power plant in Vietnam at that time, making an important contribution to building a nationwide power grid, solving the power shortage in the South, promoting production and economic development and taking advantage of the huge amount of gas not being used in Vung Tau offshore.

» Phu My Power Complex includes 4 plants i.e., Phu My 2.1 Thermal Power Plant was initially built with total capacity of 290MW, followed by Phu My 2.1 Extension Thermal Power Plant, Phu My 1 Thermal Power Plant and Phu My 4 Thermal Power Plant, respectively.

» **In 2004**: Project of 3 large terraced hydropower plants on Srepok River, including Buon Kuop, Buon Tua Srah, and Srepok 3 with a total capacity of 586MW was synchronously constructed to solve the power shortage in the Central Highlands.

» **From 2009 to 2010**: Put 3 hydropower plants i.e., Buon Kuop, Buon Tua Srah, and Srepok 3 into operation and business.

1996 - 2002

Pioneering milestone of a gas carrier to lighten belief

2003 - 2010

Conquering the rivers of the great Central Highlands

» **On 01 June 2012**, Power Generation Corporation 3 (EVNGENCO3) was established under the Decision No. 3025/QĐ-BCT of the Ministry of Industry and Trade, on the basis of restructuring Phu My Thermal Power One Member Company Limited, dependent-accounting power generation companies, and power project management boards along with taking over state-owned ownership rights at some power generation companies under Vietnam Electricity.

» **2013**: Established Vinh Tan Thermal Power Company

» **2014**: Established GE-PMTP Power Service LLC.

» **2015**: Established Mong Duong Thermal Power Company cum Thermal Power Project Management Board 1; EVNGENCO3 Power Service Company.

» **2016**: Phu My Thermal Power Company was re-established and took over the operation of Phu My power plants.

2011 - 2017

Turning point for a new development phase

» **2018**: The Corporation transformed the its business model as a joint stock company; IPO and registered stock code PGV trading of Power Generation Joint Stock Corporation 3 on UPCOM on 21 March 2018.

» **2019**: Moved the Corporation's headquarters from Ba Ria - Vung Tau Province to Ho Chi Minh City.

» **2021**: Market capitalization hit USD 1 billion.

» **2022**: Officially listed on HOSE on 10 February 2022.

2018 - 2022

Affirming the ability to steadily reach new heights





From coal mines in the ground to majestic rivers and offshore natural gas flows



THOSE PRECIOUS RESOURCES HAVE BEEN MAGICALLY TRANSFORMED INTO POWER TO TRANSMIT TO THE NATIONAL ELECTRICITY GRID SERVING THE PEOPLE'S LIVING ACTIVITIES AND DEVELOPING THE COUNTRY'S ECONOMY.

EVNGENCO3 currently has 8 dependent accounting units, 2 subsidiaries and 4 associated companies (in which EVNGENCO3 appoints representatives) with a total installed capacity of

6,565

MW

accounting for about 8.4% of total installed capacity of the entire electricity system with different power sources, including:



Gas turbine thermal power

2,929

MW

accounting for about 44.61%



Coal thermal power

2,424

MW

accounting for about 36.92%



Hydropower

1,170

MW

accounting for about 17.82%



Solar power

42.65

MWp

accounting for about 0.65%



PHU MY THERMAL POWER COMPANY

Address:

Phu My Ward, Phu My Town, Ba Ria - Vung Tau Province



TOTAL CAPACITY (MW)

2,540



Activities: Being established for the purpose of immediately solving the power shortage and utilizing a huge amount of offshore gas at Vung Tau, Phu My 2.1 Plant was deployed with the initial capacity of 290MW.

After that, Phu My 2.1 Extension Thermal Power Plant, Phu My 1 Thermal Power Plant and Phu My 4 Thermal Power Plant were constructed and put into operation from 1998 to 2004 in Phu My Ward, Phu My Town, Ba Ria - Vung Tau Province.

The plants all use the modern technology of combined-cycle gas turbine using natural gas from Nam Con Son, Hai Thach - Moc Tinh, Thien Ung - Dai Hung and Sao Vang - Dai Nguyet oilfields. With a total capacity of 2,540MW, Phu My Thermal Power Company contributes 46% to the total capacity of the Corporation.

The power plants under Phu My Thermal Power Company include:



PHU MY 1 THERMAL POWER PLANT

CAPACITY
1,118 MW
Fuel used:
Natural gas



The largest capacity power plant among the power plants of Phu My Thermal Power Company with a capacity of 1,090 MW, was put into commercial operation in 2002. Using technology and equipment of Mitsubishi Heavy Industries Group (Japan) with 3-3-1 configuration, M701F gas turbine. When operated with Fogging & high fogging system, the plant capacity is up to 1,118MW.

PHU MY 2.1 THERMAL POWER PLANT

CAPACITY
477 MW
Fuel used:
Natural gas



Using Alstom (Switzerland) technology and equipment, GE currently, 2-2-1 configuration, put into commercial operation with single cycle in 1997 and combined cycle in 2003 with installed capacity 450 MW. The upgraded GT13E2 MXL2 gas turbine increases total plant capacity to 477 MW by 2016. And this is also the first plant of Phu My which is expected to be fully depreciated by 2023.

PHU MY 2.1 (Extension) THERMAL POWER PLANT

CAPACITY
468 MW
Fuel used:
Natural gas



Using Siemens (Germany) technology and equipment, 2-2-1 configuration, V94.2 gas turbine, putting into commercial operation with the single cycle in 1999 and combined cycle in 2006 with the installed capacity 440 MW. When operated with Fogging & high fogging system, the plant capacity is up to 468MW.

PHU MY 4 THERMAL POWER PLANT

CAPACITY
477 MW
Fuel used:
Natural gas



Using Alstom (Switzerland) technology and equipment, GE currently, 2-2-1 configuration, putting into commercial operation in 2004 with an installed capacity of 450 MW. The upgraded GT13E2 MXL2 gas turbine increases the total installed capacity to 477MW.



VINH TAN THERMAL POWER COMPANY

Address:
Vinh Tan Commune, Tuy Phong District,
Binh Thuan Province



TOTAL CAPACITY (MW)
1,286

Activities: Vinh Tan Thermal Power Company is assigned to manage and operate 2 plants with a total capacity of 1,286MW, including: Vinh Tan 2 Thermal Power Plant(1,244MW)and Vinh Tan 2 Solar Power Plant(42.65MWp equivalent to 38MW) at Vinh Tan Power Center, Binh Thuan Province. By the end of 2022, Vinh Tan Thermal Power Company has provided more than 50 billion kWh of electricity to the national grid.



VINH TAN 2 THERMAL POWER PLANT

CAPACITY
2x622 MW
Fuel used:
Coal bran



Vinh Tan 2 Thermal Power Plant came into commercial operation in early 2015 with a total installed capacity of 2x622MW and average annual output of about 7.4 billion kWh, mainly additionally supplying for the load in the South, making an important contribution to the economical operation of national power system, especially in dry season.

Main raw material used at Vinh Tan 2 Thermal Power Plant is domestic coal bran and imported coal. Accordingly, the Corporation always put high attention to environmental management at the plant. Coal ash and slag are well managed to ensure environmental protection. The plant's slag yard is controlled in stability and safety; the ash and slag generated from the plant's operation are mostly used as additives for cement and unburnt bricks. In addition, online environmental monitoring equipment and CCTV system have been installed and transmitted data to the local DONRE.



VINH TAN 2 SOLAR POWER PLANT

CAPACITY
42.65 MWp



Vinh Tan 2 Solar Power Plant has commercially operated at the end of June 2019 with an installed capacity of 42.65 MWp. Each year, it generates about 68.4 million kWh into the national grid, contributing to diversifying the Corporation's power sources and creating a mutually complementary source system.



PLANTS AND MEMBER UNITS (CONTINUED)

MONG DUONG THERMAL POWER COMPANY

Address: Mong Duong Ward, Cam Pha City, Quang Ninh Province

TOTAL CAPACITY (MW)

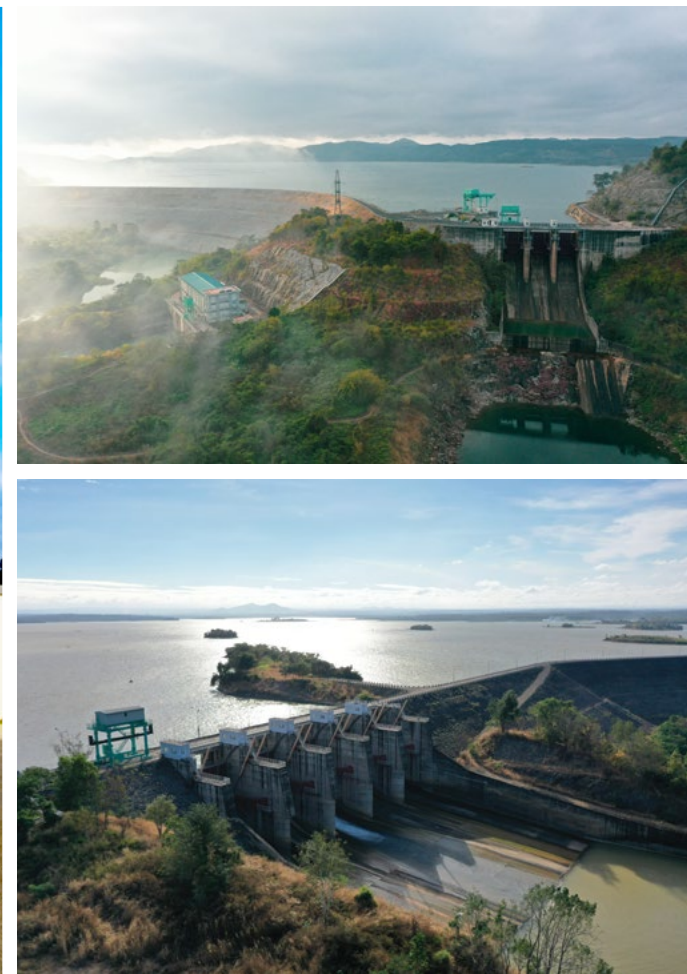
1,080



Fuel used: Coal bran

Activities: Mong Duong Thermal Power Company was established in 2015 managing and operating Mong Duong 1 Thermal Power Plant with a total capacity of 1,080 MW. Each year, it generates about 6.5 billion kWh into the national grid.

Mong Duong 1 Thermal Power Plant uses raw materials from coal 6a provided by TKV and coal 5b by Northeast. Mong Duong 1 Thermal Power Plant is the first thermal power project of EVN using circulating fluidized bed boiler (CFB) technology which is the most advanced technology in the world at present, especially in the field of exhaust gas treatment, ensuring environmental friendliness. In particular, in 2021 Mong Duong 1 Thermal Power Plant installed an electronic board system to display environmental monitoring data online to provide transparent information on environmental management. This system has been granted the certificate of environmental management system in accordance with ISO 14001:2015 in which the ash and slag of the Plant is consumed entirely.



BUON KUOP HYDROPOWER COMPANY

Address:

No. 22 Mai Xuan Thuong Street, Buon Ma Thuot City, Dak Lak Province



TOTAL CAPACITY (MW)

586

Activities: Buon Kuop Hydropower Company is assigned to manage and operate 03 large terraced hydropower plants on Srepok River in Dak Lak Province and Dak Nong Province with a total capacity of 586MW and average annual electricity of 2.6 billion kWh.

The hydropower plant cluster of Buon Kuop Hydropower Company is among top 3 of installed capacity in the Central region, contributing to ensure power security in the Central Highlands and the Southeast region. Buon Kuop Hydropower Plant also plays an important role in flood and drought reduction for the downstream area of the Srepok river.

BUON KUOP HYDROPOWER PLANT

CAPACITY

2x140

MW



Buon Kuop Hydropower Plant was commercially operated in 2009 with a capacity of 2x140MW. This is one of the hydropower plants with the most complicated terrain in our country.

In addition to generating electricity for national power system, this project also regulates water source and supplies water to the downstream localities, playing an important role in irrigation for more than 100,000 hectares of crops in the region, developing tourism potential and aquaculture.

BUON TUA SRAH HYDROPOWER PLANT

CAPACITY

2x43

MW



Buon Tua Srah Hydropower Plant was commercially operated in 2010 with a capacity of 2x43 MW. The lake has a useful capacity of 522 million m³ of water. Average annual electricity output is 347 million kWh.

In addition to generating electricity, Buon Tua Srah Hydropower Plant helps supply water in dry season and reduce floods in wet season in the downstream localities i.e., Krong No District in Dak Nong Province and Lak District and Krong Ana District in Dak Lak Province.

SREPOK 3 HYDROPOWER PLANT

CAPACITY

2x110

MW



The Srepok 3 Hydropower Plant was commercially operated in 2010 with a capacity of 2x110 MW. Each year, it generates more than 1 billion kWh into the national grid.

Srepok 3 Hydropower Plant plays a very important role. It creates a lake with capacity of 200 million m³ of water, supplies a stable water source for Srepok 4 Hydropower in downstream area, and prevents floods for the downstream area of Srepok River. It also provides water for fruit trees such as durian, avocado, coffee, etc. and serve aquaculture, helping the people in Buon Don (Dak Lak) and Cu Jut (Dak Nong) to develop their economies.



EVNGENCO3 POWER SERVICE COMPANY

For enterprises manufacturing and operating power plants, overhaul cost is one of the biggest costs for plants. Because of owning a repair company, we have a great advantage in arranging power services, reducing costs, and quickly applying new technology for overhauling the Corporation's power plants.



EVNGENCO3 POWER SERVICE COMPANY (EPS) WITH MORE THAN 22 - YEAR EXPERIENCE IN THE FIELD OF MANAGEMENT, OPERATION, AND REPAIR OF POWER PLANTS (GAS, COAL, AND HYDROPOWER), ITS MAIN FUNCTION IS TO PROVIDE PROFESSIONAL O&M SERVICES FOR POWER PLANTS AND OTHER INDUSTRIAL PLANTS.



EPS PROVIDES THE POWER SERVICES



Providing high quality repair packages for the power plants: Maintenance of gas turbines, steam turbines - Thermal power plants; Maintenance and repair of boilers, Heat Recovery Steam Generators (HRSG); overhaul for generators.



Training for operation, repair and power plant operation leasing services.



Recovering replacement materials, processing and manufacturing.



Consulting, designing, installing electrical and industrial projects: power plant, power station.



Other services.

BOARDS OF PROJECT MANAGEMENT

BOARD OF VINH TAN PROJECT MANAGEMENT (BOARD OF AVT)

Address: Hung Vuong Avenue, Quarter 5, Phu Thuy Ward, Phan Thiet City, Binh Thuan Province.

Activities: The Board of AVT is making final settlements for projects in Vinh Tan power center now.

BOARD OF THERMAL POWER PROJECT MANAGEMENT NO.1 (BOARD OF AND1)

Address: Area 8, Mong Duong Ward, Cam Pha City, Quang Ninh Province.

Activities: Board of AND1 made the final settlement of the Mong Duong 1 Thermal Power Plant project.

BOARD OF THAI BINH THERMAL POWER PROJECT MANAGEMENT (BOARD OF ATB)

Address: My Loc Commune, Thai Thuy District, Thai Binh Province.

Activities: The Board of ATB is making final settlement for Thai Binh Thermal Power Plant project.





SUBSIDIARIES AND ASSOCIATES

SUBSIDIARIES

BA RIA THERMAL POWER JOINT STOCK COMPANY (BTP)

CAPACITY

389 MW

Fuel used:
Natural gas

Address:

Huong Giang Quarter, Long Huong Ward, Ba Ria City, Ba Ria - Vung Tau Province.

Main business line:

Power generation



Charter capital

604.86 VND billion



Contributed capital of EVNGENCO3

481.24 VND billion



EVNGENCO3 stake

79.56%



NINH BINH THERMAL POWER JOINT STOCK COMPANY (NBP)

CAPACITY

100 MW

Fuel used:
Domestic coal
bran and imported
coal

Address:

No. 1 Hoang Dieu Street, Thanh Binh Ward, Ninh Binh City, Ninh Binh Province.

Main business line:

Power generation.



Charter capital

128.66 VND billion



Contributed capital of EVNGENCO3

70.45 VND billion



EVNGENCO3 stake

54.76%



CAPITAL CONTRIBUTED COMPANIES AND ASSOCIATES

1

THAC BA HYDROPOWER JOINT STOCK COMPANY (TBC)

Main business line:

Power generation

» Capacity: 120MW

» Charter capital: 635.00 VND billion

» Contributed capital of EVNGENCO3: 190.50 VND billion

» EVNGENCO3 stake: 30.00%



2

VINH SON SONG HINH HYDROPOWER JSC (VSH)

Main business line:

Power generation

» Capacity: 356MW

» Charter capital: 2,362.41 VND billion

» Contributed capital of EVNGENCO3: 608.72 VND billion

» EVNGENCO3 stake: 30.55%



3

SE SAN 3A POWER INVESTMENT & DEVELOPMENT JSC

Main business line:

Power generation

» Capacity: 108MW

» Charter capital: 280.00 VND billion

» Contributed capital of EVNGENCO3: 84.00 VND billion

» EVNGENCO3 stake: 30.00%



4

GE-PMTP POWER SERVICE LIMITED LIABILITY COMPANY

Main business line:

Repair and recover of gas turbine components

» Charter capital: 501.70 VND billion

» Contributed capital of EVNGENCO3: 74.46 VND billion

» EVNGENCO3 stake: 15.00%



5

PETROVIETNAM NHON TRACH 2 POWER JOINT STOCK COMPANY

Main business line:

Power generation

» Capacity: 750MW

» Charter capital: 2,878.76 VND billion

» Contributed capital of EVNGENCO3: 83.09 VND billion

» EVNGENCO3 stake: 2.47%



6

VIET LAO POWER JOINT STOCK COMPANY

Main business line:

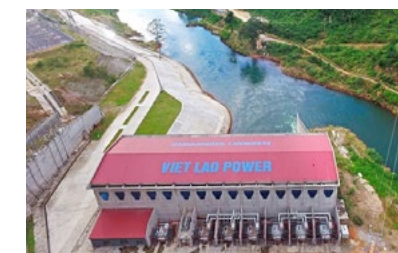
Power generation

» Capacity: 651MW

» Charter capital: 4,375.73 VND billion

» Contributed capital of EVNGENCO3: 19.60 VND billion

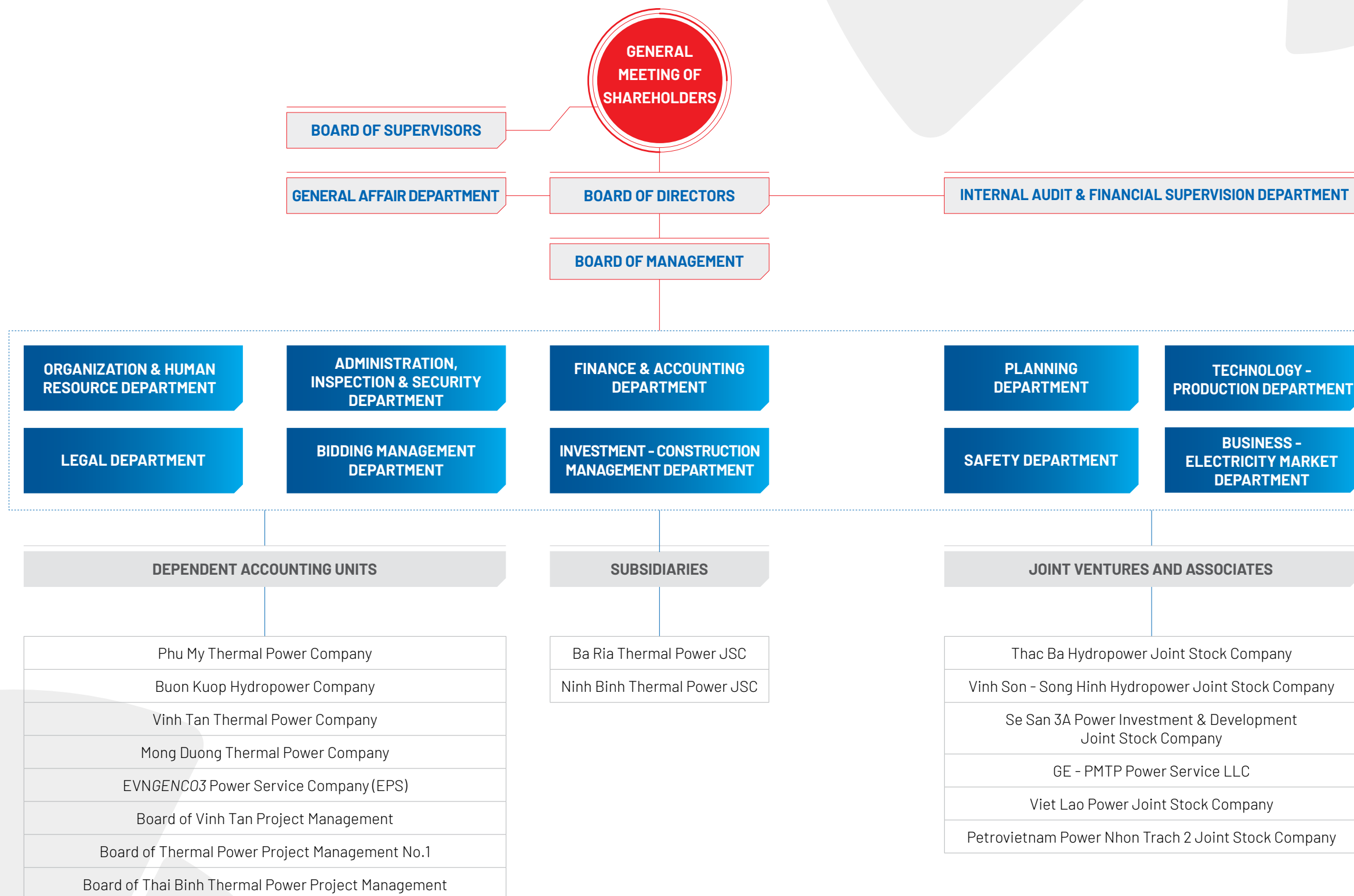
» EVNGENCO3 stake: 0.45%





CORPORATION GOVERNANCE MODEL - ORGANIZATIONAL STRUCTURE

CORPORATION GOVERNANCE MODEL



ORGANIZATIONAL STRUCTURE AND MANAGEMENT



POWER GENERATION JOINT STOCK CORPORATION 3 IS AN ENTERPRISE OPERATING UNDER THE FORM OF A JOINT STOCK COMPANY WITH THE MODEL OF A PARENT COMPANY - A SUBSIDIARY AND HAVING LEGAL STATUS.

The Corporation operates under the Law on Enterprise, having its own seal, logo, charter, branches and representative offices in accordance with the law. The Corporation is allowed to open bank accounts, directly operates its production and business and makes investment in subsidiaries and associates.

EVNGENCO3's organizational structure includes General Meeting of Shareholders, Board of Directors, Board of Supervisors, and Board of Management together with advisory apparatus, to be specific:

- » The management team includes 01 Chairman of the Board of Directors, 04 Members of the Board of Directors (01 Member resigned at Annual General Meeting 2022); 01 President & CEO, and 04 Vice Presidents in charge of Repair & Technology, Business - Electricity Market, Economy - Finance, Investment - Construction, respectively.
- » 12 functional departments, including Organization & Human Resource Department, Administration, Inspection & Security Department, Legal Department, Finance Accounting Department, Planning Department, Technical Production Department, Bidding Management Board, Investment Construction Management Department, Business - Electricity Market Department, Safety Department, General Administration Department, and Internal Audit - Financial Supervision Department.
- » 08 dependent accounting units, 02 subsidiaries and 06 associates and joint ventures.



TYPICAL EVENTS



1

EVNGENCO3'S STOCK IS OFFICIALLY LISTED ON HOSE

On 10 February 2022, Ho Chi Minh City Stock Exchange (HOSE) held a ceremony to grant the listing decision and celebrate the official share trading date of Power Generation Joint Stock Corporation 3 (EVNGENCO3) with stock ticker PGV on HOSE. Listing on HOSE is both a big challenge and opportunity for EVNGENCO3 to constantly improve its reputation, brand, transparency and efficiency in corporate governance, opening up more opportunities for closer access to domestic and foreign investors.



2

EVNGENCO3 PROMOTES DIGITAL TRANSFORMATION

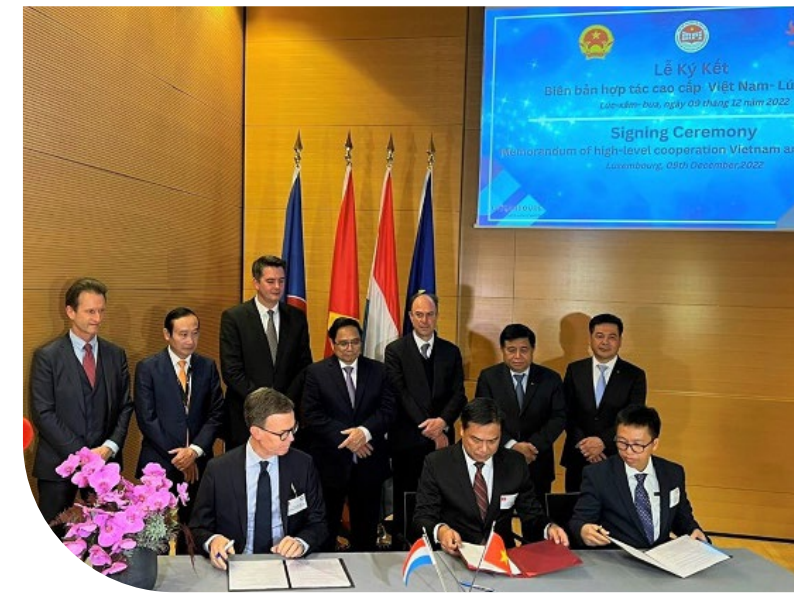
In digital transformation and automation, EVNGENCO3 has 3 automation products displayed at the Electricity Industry Automation Conference in the trend of digital transformation i.e., Metal tank painting robot (PM TANKBOT 1), simulation Automatic Transfer System (ATS) researched and developed by Phu My Thermal Power Company and Automatic hydrological data monitoring, calculation and transmission system (BK HYDROLOG) fabricated and installed by Buon Kuop Hydropower Company. The achievements in digital transformation have contributed significantly to improving production and business efficiency, increasing labor productivity, enhancing the reliability of power supply and ensuring the provision of power plant repair and operation services to customers.

3

EVNGENCO3 SIGNED MEMORANDUM OF UNDERSTANDING WITH BABCOCK&WILCOX

On 09 December 2022, at Vietnam - Luxembourg Enterprise Forum, Mr. Dinh Quoc Lam - EVNGENCO3 Chairman, Mr. Nguyen Chon Hung - PECC2 Chairman and Mr. Joseph T Bucker - Vice Chairman of Babcock & Wilcox jointly signed a MoU as a foundation for cooperation in technical solutions applicable to the power plants under EVNGENCO3 in the routine of energy transfer. The ceremony was witnessed by Prime Minister Pham Minh Chinh and other Government agencies of Vietnam and Luxembourg.

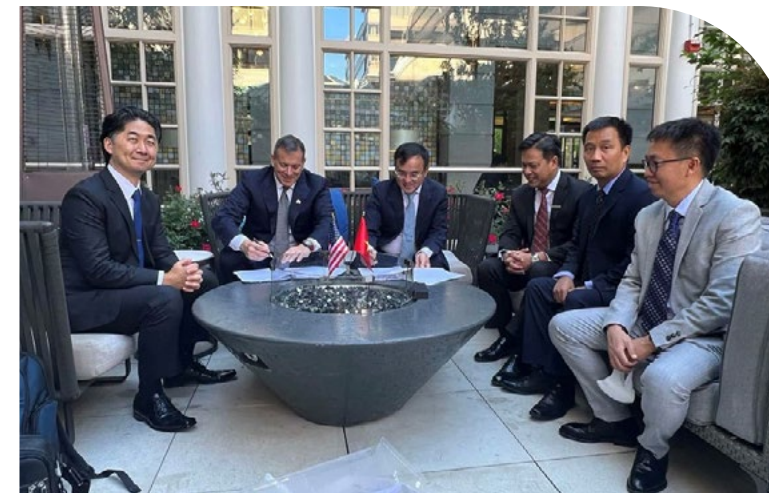
The MoU has opened a chance for EVNGENCO3 to approach technical solution and financial support for its coal power plants that will be initially deployed at EVNGENCO3 and then expanded to other coal power plants in Vietnam in the direction for enhancing operation efficiency and building an emission reduction roadmap towards decarbonization.



4

EVNGENCO3 ACCELERATED EXCHANGE AND COOPERATION WITH US ENERGY PARTNERS

In May 2022 along with the business trip of Prime Minister Pham Minh Chinh at the US and the business agenda of the EVN leaders, EVNGENCO3 had some meetings with LNG partners such as Tellurian Inc, Cheniere Energy and a long-term partner of General Electric Group about development plan and collaboration promotion in the field of power plant O&M services, new power projects.



5

EVNGENCO3 JOINED HANDS FOR THE COMMUNITY

With the spirit of sharing and supporting, EVNGENCO3 is always a pioneer in giving psychological values to the community. Total amount spent for social programs of EVNGENCO3 in 2022 valued at VND10 billion, such as accompanying "Belief School" to donate 47 students lost of parenting from Covid-19 in HCMC, supporting "Milk for School" program, helping the people affected by natural disaster, giving computers and school supplies to the remote areas with the desire of pervading the sharing and solidarity spirit to the community.

